

# Economic Impact of Highly Pathogenic Avian Influenza (HPAI) on Layers in the U.S.



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## Executive Summary

Since the beginning of 2015, Highly Pathogenic Avian Influenza (HPAI) has resulted in the loss of more than thirty-eight million layers and pullets in the U.S. from infection or depopulation due to exposure to the virus. Layer operations affected by HPAI are in Iowa, Minnesota, Nebraska, Wisconsin, and South Dakota, and represent a significant percentage of pre-outbreak inventories, particularly for Iowa (52%) and Minnesota (nearly 40%). Since HPAI first began to spread throughout the country in early 2015, the rate of spread has slowed due to quarantines and warmer weather.

Even though the rate of spread has declined, the industry will face headwinds for a significant period of time. Many affected by the outbreak expect to take 18-24 months before reaching pre-outbreak production levels due to quarantine requirements, access to pullets, and a desire to maintain a desired age distribution among layers. Egg producers able to sell eggs, as well as consumers, can expect to be in an elevated price environment for at least the next 6-9 months.

The purpose of this analysis has been to quantify the economic impact of HPAI on the nation's poultry industry in particular and the economy at large. The IMPLAN modeling system was used to estimate this impact. Additional sources of data include USDA/Animal and Plant Health Inspection Service (APHIS), USDA/National Agricultural Statistics Service (USDA/NASS), Egg Industry Center (EIC) at Iowa State University, and the Livestock Marketing Information Center (LMIC).

### Results from the analysis include:

- **15,693** fewer jobs
- **\$2.6B** in lower Output
- **\$981.0M** in lower Value-Added
- Total federal tax receipts are estimated to decrease by: **\$248.6M**
- Total state and local tax receipts are estimated to decrease by: **\$136.1M**

HPAI leaves many egg producers struggling to cover fixed costs and will also have lasting effects as it will take significant time to repopulate the barns and get them back into full production. In addition to the lost revenue to egg producers, HPAI also has many other adverse consequences on economic activity up and downstream such as to lost business for feed suppliers, veterinarians, truck transportation, financial institutions, and decreases in government tax revenues.

Since the HPAI outbreak first began to rapidly spread, many layoffs have taken place in and around the industry. While these initial layoffs are certainly unfortunate and are bound to continue, additional challenges related to rehiring once egg producers are able to repopulate will surface in the short term. Significant effort will need to be expended to find, train, and retain suitable replacements for those laid off from the outbreak.

APHIS has authority and is currently making indemnity payments to those affected by HPAI. As the full effects of the outbreak are better understood, additional considerations may need to be taken to ensure the long-term viability of the industry.

## Background

With the recent outbreak of HPAI, the U.S. poultry industry is facing stiff headwinds. Since the beginning of 2015, HPAI has resulted in the loss of more than thirty-eight million layers and pullets in the U.S. from infection or depopulation due to exposure. Figure 1 is a map showing the number of HPAI cases by species since December 2014. As shown in Figure 2, Figure 3, and Figure 4, the incidence of avian influenza has slowed recently, but experts caution another outbreak is likely this fall. Figure 5 shows the numbers of layers affected by state as well as what share of pre-outbreak inventories the losses represent. Note that both Iowa and Minnesota have experienced losses of nearly 40% or more.

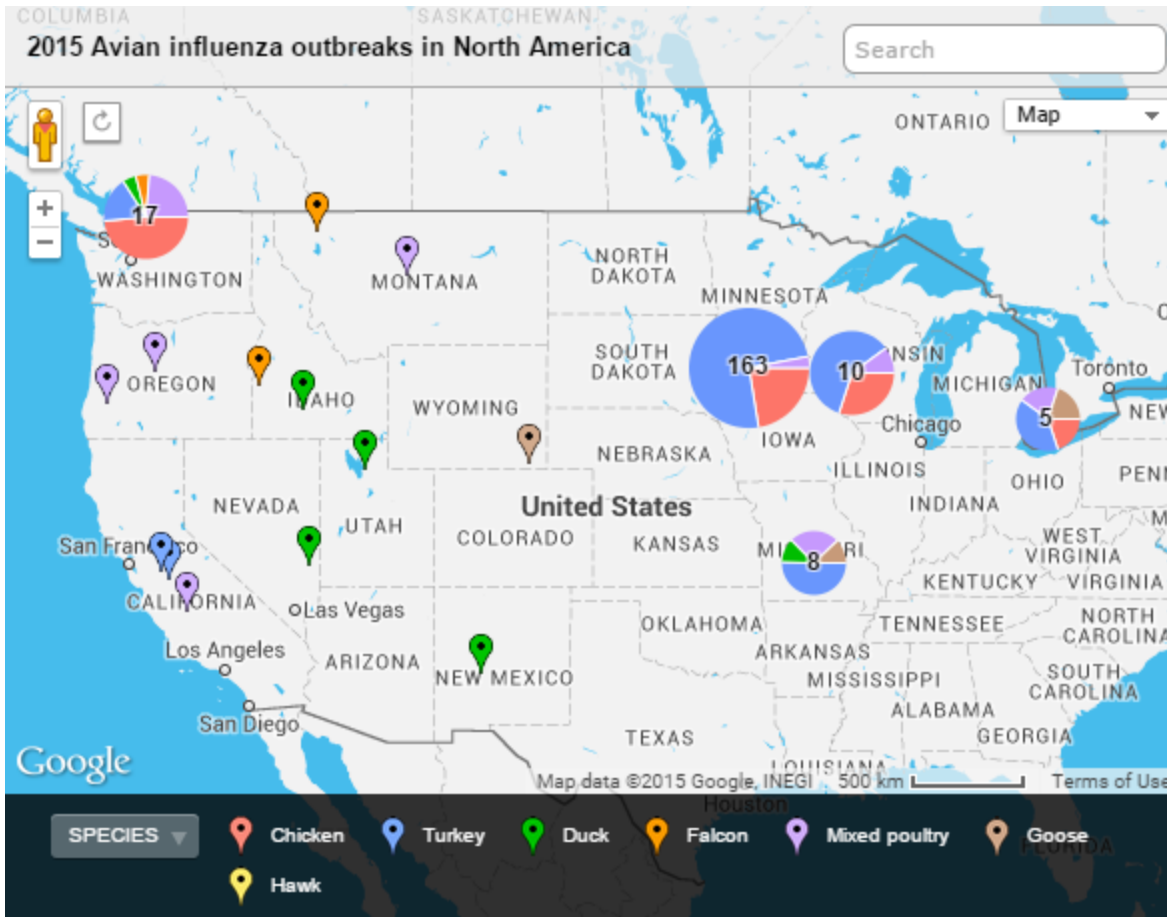


Figure 1, 2015 Avian Influenza outbreaks in North America (Source: WATTAgNet)

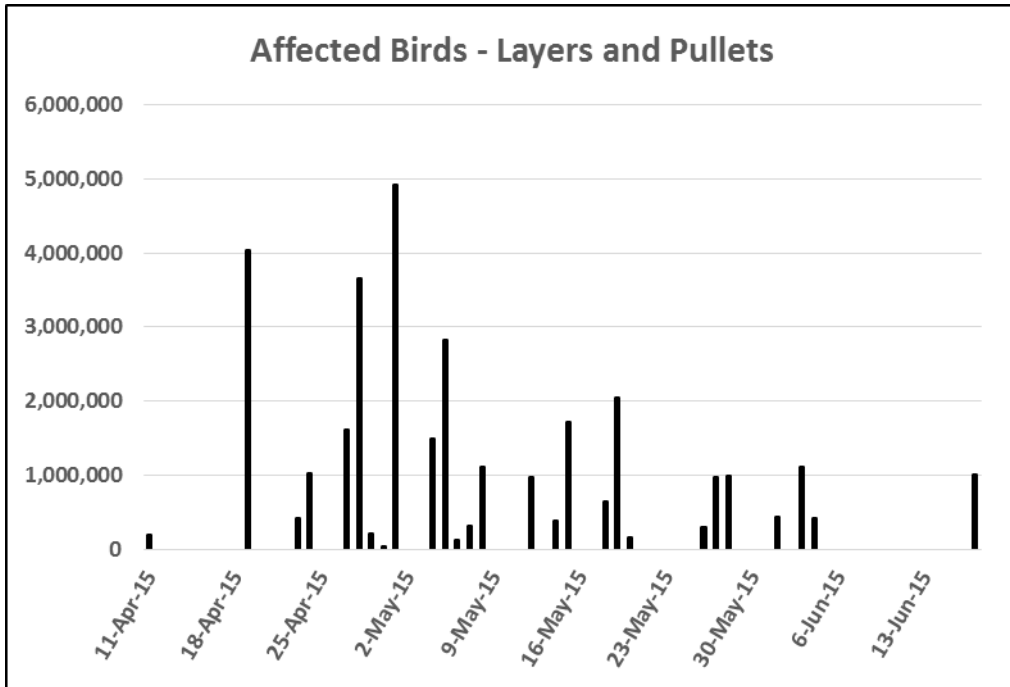


Figure 2, Affected Birds - Layers and Pullets (Source: APHIS)

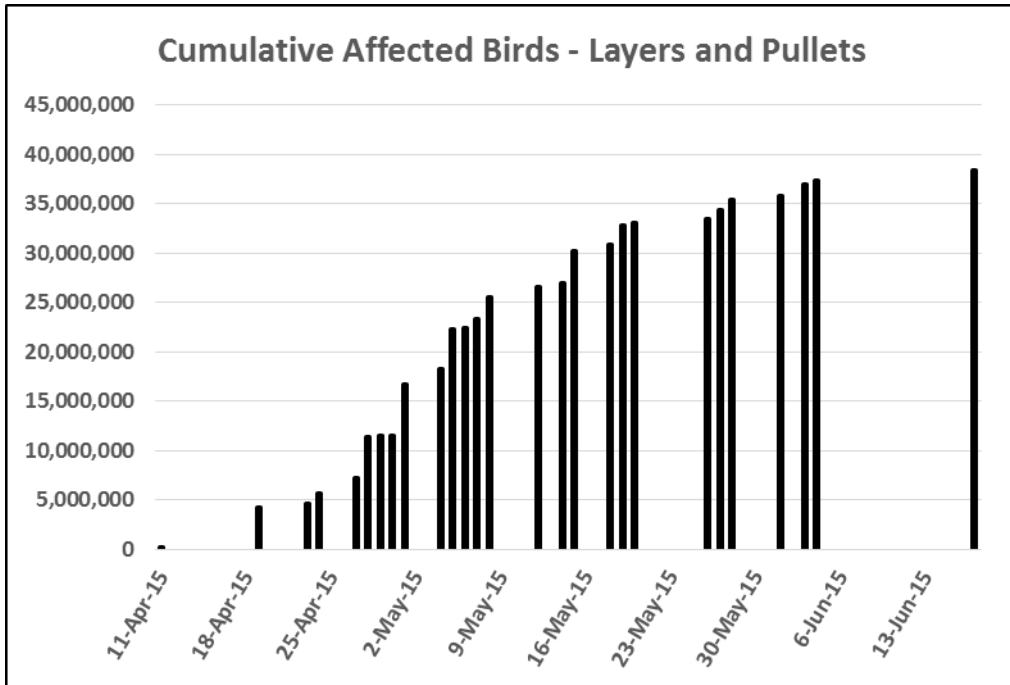


Figure 3, Cumulative Affected Birds - Layers and Pullets (Source: APHIS)

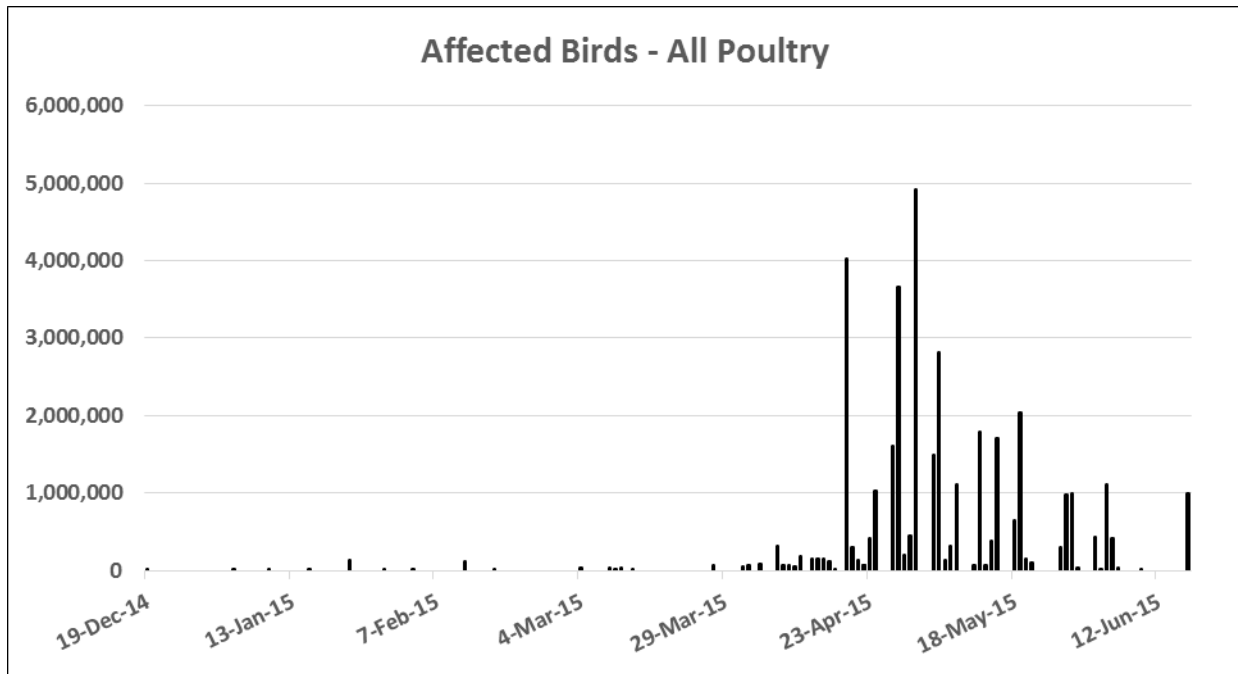


Figure 4, Affected Birds - All Poultry (Source: APHIS)

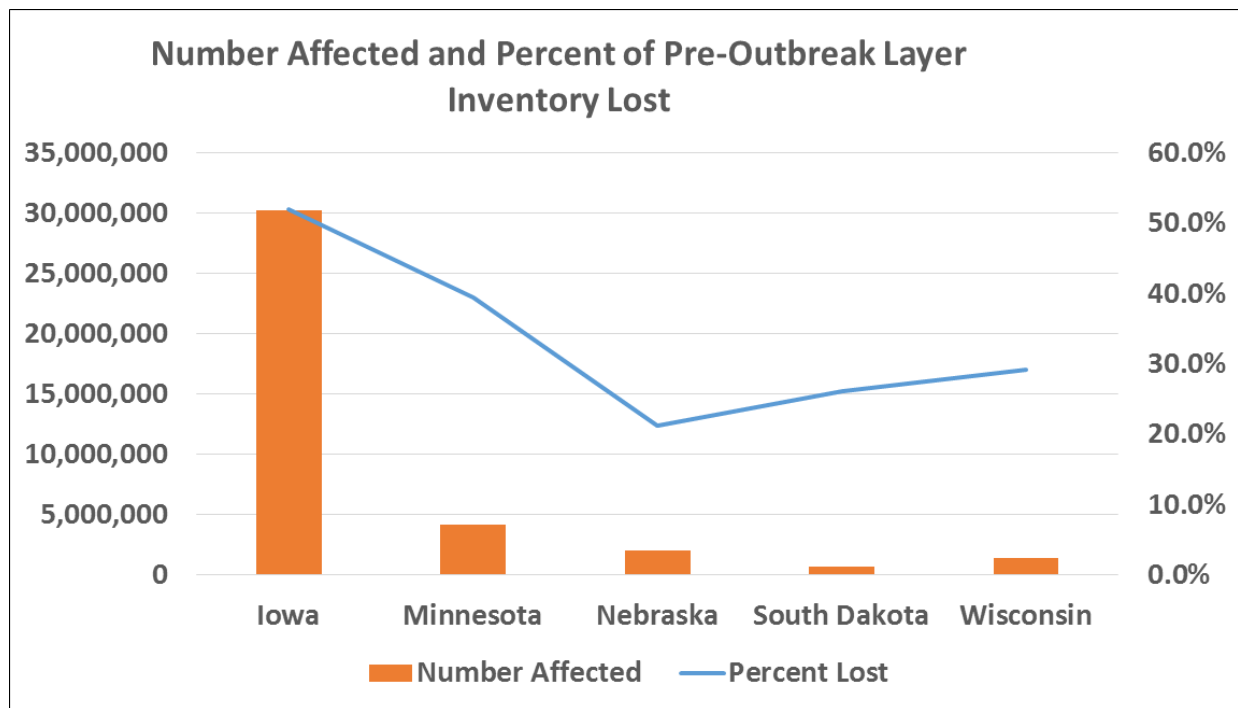


Figure 5, HPAI by State (Source: APHIS, USDA/NASS)

One challenge as the industry moves forward is how long affected barns will be empty before being cleared to repopulate. Further challenges arise when repopulating due to the need for staggered ages in layers. This means egg producers will not choose to repopulate all farms with pullets of the same age even if obtaining sufficient numbers of pullets at once were possible. Significant loss of pullets (nearly six million) to HPAI also contributes to the repopulation dilemma.

While some farms may opt (due to a temporary positive change in egg production economics) to extend egg production of unaffected layers through molting and other means, repopulation is further compounded by expectations of high demand for pullets once many affected farms are cleared to once again begin producing eggs.

The recent decrease in layers and egg production has led to reduced egg supplies and higher prices. As shown in Figure 6, egg prices have been as high as \$2.50/dozen, nearly double what they were prior to the outbreak.

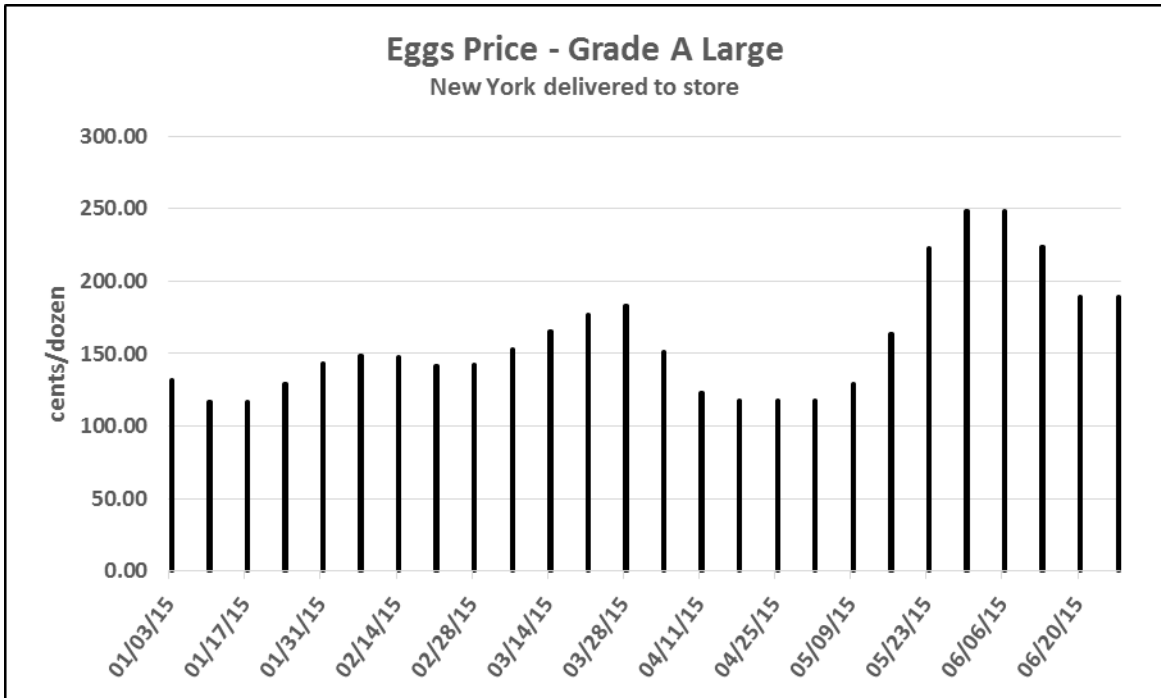


Figure 6, Egg Prices since Initial HPAI Outbreak (Source: LMIC)

## Methodology

The term “economic impact study” implies a change has taken place within a local economy. The change in an economy typically comes from one of the following sources:

- Entrance/departure of a new business or industry
- Expansion/contraction of an existing business or industry

In this case, we are dealing with the contraction of an existing industry; therefore we would expect a negative economic impact from the change. Common measures of economic activity are: Employment (jobs), Labor Income, Value Added, and Output (sales). A loss as significant as the one under study precludes a series of economic activities from taking place. The magnitude of these economic losses is largely related to the presence of industries that supply the inputs and process the products generated from egg production.

Operations at an egg farm require many purchases from pullets to stock the barn, feed purchases, veterinary services, and many other inputs to produce the eggs for sale. The direct purchases of supplies and equipment are known as *direct effects*. The suppliers and vendors used by the poultry facilities then must purchase inputs to supply the poultry facilities; these are known as *indirect effects*. Those who work on the farm or for the farm’s suppliers and vendors then use their additional income to make household purchases; these are known as *household, or induced effects*. Together, the sum of direct, indirect, and induced effects are known as total effects and account for the total multiplier effect present from the loss of birds.

When conducting economic impact analyses, an analyst following industry practice typically relies on primary sources of data, such as the project sponsor and others with first-hand knowledge of the project, and pertinent information obtained from independent sources. Additionally, an analyst typically makes use of any number of software packages to understand the linkages among industries present in the study area. These software packages rely heavily upon periodically reported government statistics and surveys and other secondary source data. The purpose of these data sources is to identify and quantify the inputs a particular industry must obtain in order to produce its specific good(s) and/or service(s).

For the purpose of this analysis, we have utilized IMPLAN software<sup>1</sup>, which is software designed to capture the total effects of a particular change in an economy. The 2012 IMPLAN national dataset was used as a basis from which to update to 2014 USDA/NASS values. APHIS was used as the data source for the number of birds lost.

### IMPLAN Model Inputs

For this analysis we assumed affected farms would remain empty and not producing eggs for a period of 12 months. Using APHIS affected layer data as of July 22, 2015, an estimate of lost egg production (in dozens) per layer was calculated for affected layers. This was done using an industry average daily lay rate of 0.8. Lost egg production (in dollars) per layer was calculated by factoring the farm level price reported by the Egg Industry Center at Iowa State University against lost dozens/layer.

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<sup>1</sup> IMPLAN is an acronym for Impact Analysis for PLANing. Please visit [www.implan.com](http://www.implan.com) for more background information on the software and associated datasets.



Calculations are as follows:

$$\text{Lost Production per Layer (dz eggs)} = (365 \text{ days/yr} * 0.8)/12$$

$$\text{Lost Production per Layer (\$)} = \text{Lost Production per Layer (dz)} * \$1.025$$

Using the above formulas yields a loss of 24.33 dozen per layer over the course of a year. Factoring the 2014 average farm price of \$1.025/dz yields a loss of \$24.94/layer. This loss was then multiplied by total affected layers through July 22, 2015 (38.3 million) – a total of \$956.2M in lost direct economic activity prior to adjusting or expected indemnities of \$143.9M from APHIS (as explained in “Assumptions” section). This results in a net direct loss to the industry of \$812.3M, which is the amount entered into the IMPLAN model created for this analysis.

### Assumptions

In order to estimate the economic impact of HPAI we have made a series of assumptions with regard to year of analysis, anticipated production, and expected indemnities for affected layers. Additional information follows.

#### Year of Analysis

The year 2014 was chosen as the basis for analysis. This is due to the fact that the HPAI outbreak had only officially affected one flock in late 2014. It was not until April that many layer and pullet flocks began to be affected.

As mentioned previously, egg prices have experienced a near doubling since the HPAI outbreak first occurred. While overall income to the industry is likely to remain at approximately the same level due to much higher egg prices, we have chosen to model the impact of HPAI as if it were 2014, a period of market equilibrium. The primary reason for this is if current layer inventory and prices were modeled, the losses for those actually adversely affected by the outbreak would be masked. Additionally, using other recent animal disease outbreaks as a guide (i.e., PEDv in hogs), current elevated prices of eggs will likely retreat quicker than expected, returning the market to equilibrium.

Another reason for using 2014 as the year of analysis is due to the IMPLAN modeling system assuming constant prices and therefore not fully accounting for the impact of higher prices on other sectors within the model, even if adjustments were made to the poultry sector within the model.

#### Anticipated Production

For this analysis we assumed affected farms would remain empty and not producing eggs for a period of 12 months. Some companies who have the ability to shift pullets among both affected and non-affected farms may be able to be up to pre-outbreak levels sooner than 12 months and still maintain the desired age distribution. In other cases many farms may not be up and running for closer to 18-24 months to achieve the desired age distribution of pullets placed. An industry average daily rate of lay of 0.8 was used in estimating lost egg production and was factored against APHIS affected layer data as of July 22, 2015.

#### Expected Indemnities

The USDA, through APHIS, is authorized to pay indemnities for birds affected by HPAI. Using calculations internal to APHIS, the indemnity for a 20-week layer (a newly placed pullet) is \$4.22, which includes both

a “capital cost” and “loss of income” components<sup>2</sup>. Layers older than twenty weeks of age are expected to receive a progressively lower indemnity based upon documented age in weeks. Using the assumption that layers of all ages are uniformly distributed across the system, we reduce the portion of the total indemnity attributed to loss of income (\$0.94/layer) by 50%. This results in an average indemnity per layer of \$3.75. Factoring against all affected layers as of July 22, 2015 yields a total estimated industry-wide indemnity of \$143.9M.

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<sup>2</sup> After industry input, APHIS has extended the life expectancy of a layer to 90 weeks which will yield a higher indemnity rate. In the absence of a clear indication of the new indemnity amount we have based our analysis on the prior 80 week life expectancy.

## Results

The U.S. has lost approximately thirty-eight million layers and pullets due to HPAI. Using the methodology and assumptions outlined in this report, an estimated loss of **\$812.3M** in direct economic activity would result from the loss of these birds and the inability of the producers to repopulate their farms for a significant period of time. While \$812.3M is a very large figure, the losses multiply when the indirect and induced effects of this loss are considered. As shown in Table 1, the impact of the inability of these farmers to produce eggs is significant, so the loss of more than thirty-eight million birds in the U.S. causes a measurable decrease in economic activity within the study area. In fact, when all rounds of economic activity are considered, the estimated losses to the U.S. would be the following:

- **15,693** fewer jobs
- **\$2.6B** in lower Output
- **\$981.0M** in lower Value-Added

<b>Total Impact Results</b>			
<b>Impact Type</b>	<b>Employment</b>	<b>Value Added</b>	<b>Output</b>
<b>Direct Effect</b>	-7,634	(\$270,191,571)	(\$812,336,945)
<b>Indirect Effect</b>	-4,583	(\$410,518,010)	(\$1,247,723,476)
<b>Induced Effect</b>	-3,476	(\$300,338,964)	(\$544,578,486)
<b>Total Effect</b>	-15,693	(\$981,048,544)	(\$2,604,638,907)

Table 1, Total Impact Results

## Top Ten Sectors Impacted

The two primary determinants which cause certain sectors to appear in these “Top 10” impact tables are 1) the extent to which the directly impacted sector (poultry) utilizes certain sectors to produce their outputs, and 2) the degree to which those indirect sectors are present in the study area. With this in mind, many of the sectors which appear in the table make logical sense. For example, one would expect poultry producers to utilize crop production, truck transportation, and financial institutions as they produce their products.

In terms of impacts in terms of Output, Table 2 details the top 10 sectors in the U.S. economy that are impacted. The sum of all total Output impacts will sum to the \$2.6B total in Table 1. Please note that some industry totals may not match exactly due to rounding.

<b>Top 10 Sectors Impacted – Output (Millions)</b>				
<b>Sector</b>	<b>Direct</b>	<b>Indirect</b>	<b>Induced</b>	<b>Total</b>
<b>Poultry and egg production</b>	<b>(\$812.3)</b>	<b>(\$84.1)</b>	<b>(\$1.2)</b>	<b>(\$897.6)</b>
<b>Other animal food manufacturing</b>	<b>\$0.0</b>	<b>(\$320.6)</b>	<b>(\$1.0)</b>	<b>(\$321.7)</b>
<b>Wholesale trade</b>	<b>\$0.0</b>	<b>(\$117.6)</b>	<b>(\$25.1)</b>	<b>(\$142.7)</b>
<b>Grain farming</b>	<b>\$0.0</b>	<b>(\$107.2)</b>	<b>(\$1.2)</b>	<b>(\$108.4)</b>
<b>Soybean and other oilseed processing</b>	<b>\$0.0</b>	<b>(\$64.6)</b>	<b>(\$0.9)</b>	<b>(\$65.5)</b>
<b>Real estate</b>	<b>\$0.0</b>	<b>(\$22.0)</b>	<b>(\$27.6)</b>	<b>(\$49.7)</b>
<b>Petroleum refineries</b>	<b>\$0.0</b>	<b>(\$29.3)</b>	<b>(\$11.5)</b>	<b>(\$40.8)</b>
<b>Truck transportation</b>	<b>\$0.0</b>	<b>(\$31.0)</b>	<b>(\$5.5)</b>	<b>(\$36.5)</b>
<b>Oilseed farming</b>	<b>\$0.0</b>	<b>(\$30.0)</b>	<b>(\$0.5)</b>	<b>(\$30.5)</b>
<b>Support activities for agriculture and forestry</b>	<b>\$0.0</b>	<b>(\$27.6)</b>	<b>(\$0.5)</b>	<b>(\$28.1)</b>

Table 2, Top 10 Sectors Impacted in Terms of Output (\$M)

In terms of Value-Added impacts, Table 3 lists the top 10 sectors in the U.S. economy that will be impacted. The sum of all total Value-Added impacts will sum to the \$981.0M total in Table 1.

<b>Top 10 Sectors Impacted – Value-Added (Millions)</b>				
<b>Sector</b>	<b>Direct</b>	<b>Indirect</b>	<b>Induced</b>	<b>Total</b>
<b>Poultry and egg production</b>	<b>(\$270.2)</b>	<b>(\$28.0)</b>	<b>(\$0.4)</b>	<b>(\$298.6)</b>
<b>Wholesale trade</b>	<b>\$0.0</b>	<b>(\$78.5)</b>	<b>(\$16.8)</b>	<b>(\$95.2)</b>
<b>Real estate</b>	<b>\$0.0</b>	<b>(\$17.4)</b>	<b>(\$21.9)</b>	<b>(\$39.4)</b>
<b>Other animal food manufacturing</b>	<b>\$0.0</b>	<b>(\$35.7)</b>	<b>(\$0.1)</b>	<b>(\$35.8)</b>
<b>Support activities for agriculture and forestry</b>	<b>\$0.0</b>	<b>(\$21.3)</b>	<b>(\$0.4)</b>	<b>(\$21.7)</b>
<b>Oilseed farming</b>	<b>\$0.0</b>	<b>(\$18.8)</b>	<b>(\$0.3)</b>	<b>(\$19.1)</b>
<b>Truck transportation</b>	<b>\$0.0</b>	<b>(\$13.5)</b>	<b>(\$2.4)</b>	<b>(\$15.8)</b>
<b>Monetary authorities and depository credit intermediation</b>	<b>\$0.0</b>	<b>(\$5.7)</b>	<b>(\$8.8)</b>	<b>(\$14.5)</b>
<b>Management of companies and enterprises</b>	<b>\$0.0</b>	<b>(\$8.7)</b>	<b>(\$5.5)</b>	<b>(\$14.1)</b>

Table 3, Top 10 Sectors Impacted in Terms of Value-Added

In terms of Employment impacts, Table 4 details the top 10 sectors in the U.S. economy that will be impacted. The sum of all total Employment impacts will sum to the -15,693 total in Table 1.

<b>Top 10 Sectors Impacted – Employment</b>				
<b>Sector</b>	<b>Direct</b>	<b>Indirect</b>	<b>Induced</b>	<b>Total</b>
<b>Poultry and egg production</b>	<b>-7,634</b>	<b>-791</b>	<b>-11</b>	<b>-8,436</b>
<b>Support activities for agriculture and forestry</b>	<b>0</b>	<b>-608</b>	<b>-11</b>	<b>-618</b>
<b>Wholesale trade</b>	<b>0</b>	<b>-504</b>	<b>-108</b>	<b>-612</b>
<b>Grain farming</b>	<b>0</b>	<b>-374</b>	<b>-4</b>	<b>-378</b>
<b>Real estate</b>	<b>0</b>	<b>-124</b>	<b>-156</b>	<b>-280</b>
<b>Truck transportation</b>	<b>0</b>	<b>-203</b>	<b>-36</b>	<b>-239</b>
<b>Other animal food manufacturing</b>	<b>0</b>	<b>-223</b>	<b>-1</b>	<b>-224</b>
<b>Full-service restaurants</b>	<b>0</b>	<b>-23</b>	<b>-155</b>	<b>-177</b>
<b>Limited-service restaurants</b>	<b>0</b>	<b>-20</b>	<b>-141</b>	<b>-161</b>
<b>Employment services</b>	<b>0</b>	<b>-67</b>	<b>-79</b>	<b>-146</b>

*Table 4, Top 10 Sectors Impacted in Terms of Employment*

### **Tax Implications**

Another implication of this decrease in economic activity is the impact on state, local and federal taxes. This includes revenue from personal income tax, sales tax, property tax, corporate profit taxes, motor vehicles taxes, and excise taxes. Federal, state, and local tax impacts are estimated as follows:

- Federal tax receipts are estimated to decrease by: **\$248.6M**
- State and local tax receipts are estimated to decrease by: **\$136.1M**

## Conclusion

The results of this economic impact study show that the effects of the HPAI outbreak on layers and egg production are significant in terms of output, value-added and employment. The total economic impact to the U.S. economy results in an estimated loss of:

- **15,693** fewer jobs
- **\$2.6B** in lower Output
- **\$981.0M** in lower Value-Added

Not only does HPAI leave many egg producers currently struggling to cover fixed costs, but it will also have lasting effects as it will take significant time to repopulate the barns and get them back into full production. In addition to the lost revenue to egg producers, HPAI also has many other adverse consequences on economic activity up and downstream such as lost business for feed suppliers, veterinarians, truck transportation, financial institutions, and decreases in government tax revenues.

Since the HPAI outbreak first began to rapidly spread, many layoffs have taken place in and around the industry. While these initial layoffs are certainly unfortunate and are bound to continue, additional challenges related to rehiring once egg producers are able to repopulate will surface in the short term. This is due to many egg producers being in areas with low unemployment rates. Once employees are laid off from working in the egg industry, they may choose to move to other employment, which in many cases may be outside of the immediate area, effectively removing them and their skillsets from the labor pool. Significant effort will need to be expended to find, train, and retain suitable replacements for those laid off from the outbreak.